

LEE COUNTY BOARD OF COUNTY COMMISSIONERS  
AGENDA ITEM SUMMARY

BLUE SHEET NO: 20020580

**1. REQUESTED MOTION:**

**ACTION REQUESTED:** 1. Amend the FY 01 / 02 through FY 05/06 CIP Plan for project no. 200921 and authorize budget transfer in the amount of \$500,000. 2. Approve Change Order No. 1 to the Professional Service Agreement (Lee Contract No. 1208) with Malcolm Pirnie, Inc. for design and permitting services for a transfer station to be built at the WTE site. The not-to-exceed fee for this change order is \$323,504.00.

**WHY ACTION IS NECESSARY:** Board approval is required for expenditures exceeding \$50,000.00

**WHAT ACTION ACCOMPLISHES:** Provides timely permitting and engineering design services for the transfer station project.

**2. DEPARTMENTAL CATEGORY:** SOLID WASTE  
**COMMISSION DISTRICT #:** CW

C8A

**3. MEETING DATE:**

06-11-2002

**4. AGENDA:**

- CONSENT
- ADMINISTRATIVE
- APPEALS
- PUBLIC
- WALK ON
- TIME REQUIRED:

**5. REQUIREMENT/PURPOSE:**

- (Specify)
- STATUTE
  - ORDINANCE
  - ADMIN. CODE
  - OTHER: CIP Amendment

**6. REQUESTOR OF INFORMATION:**

- A. COMMISSIONER:
- B. DEPARTMENT: Lee County-Public Works
- C. DIVISION/SECTION: Solid Waste Division
- BY: Lindsey Sampson, Solid Waste Director

DATE: 5/20/02  
*Lindsey Sampson*

**7. BACKGROUND:** The Solid Waste Division anticipated beginning this project in FY 2003. Due to the continued increase in solid waste generation throughout the County, and the requirement to open the Lee/Hendry Landfill sooner than expected, it is necessary to move this project forward and begin the engineering and permitting tasks.

This transfer station will provide the Solid Waste Division the ability to economically and safely move solid waste from the WTE site to the Lee/Hendry Landfill during periods that solid waste delivered to the facility is greater than the facility's processing capacity. With this facility, compactor trucks will dump their loads onto an enclosed storage area and the solid waste materials will be re-loaded into transport trucks for transfer to the landfill.

Funds will be made available after transfer in: 200921 40102.506530  
Lee Co. Transfer Stas. CIP - SW Mgmt. Fund - New Bldg

**8. MANAGEMENT RECOMMENDATIONS:**

**9. RECOMMENDED APPROVAL**

(A) DEPARTMENT DIRECTOR	(B) PURCH. OR CONTRACTS	(C) HUMAN RESOURCES	(D) OTHER	(E) COUNTY ATTORNEY	(F) BUDGET SERVICES				(G) COUNTY MANAGER
					OA	OM	Risk	GC	
<i>J. Lavender</i> Date: 5-21-02	<i>J. Lavender</i> Date: 5/21/02	N.A. Date:	N.A. Date:	<i>J. Lavender</i> 5/21/02	<i>ekw</i> 5/23/02	<i>AS</i> 5/23/02	<i>LP</i> 5/23	<i>AS</i> 5/23/02	<i>J. Lavender</i> Date: 5-21-02

**10. COMMISSION ACTION:**

- APPROVED
- DENIED
- DEFERRED
- OTHER

RECEIVED BY  
COUNTY ADMIN.  
5/21/02  
1045am  
COUNTY ADMIN.  
FORWARDED TO:  
5/23/02

LEE COUNTY PROFESSIONAL SERVICE/SERVICE PROVIDER AGREEMENT  
CHANGE ORDER/SUPPLEMENTAL TASK AUTHORIZATION

Change Order  
 Supplemental Task Authorization

NO.: 1

(A Change Order or Supplemental Task Authorization Requires Approval by the Department Director for Expenditures Under \$25,000 or Approval by the County Manager for Expenditures Between \$25,000 and \$50,000 or Approval by the Board of County Commissioners for Expenditures over \$50,000)

CONTRACT/PROJECT NAME: Materials Recycling Facility Relocation & Modernization

CONSULTANT: Malcolm Pirnie, Inc.

PROJECT NO.: \_\_\_\_\_

SOLICIT NO.: CN-99-20

CONTRACT NO.: 1208 ACCOUNT NO.: \_\_\_\_\_

REQUESTED BY: Lindsey Sampson, P.E.

DATE OF REQUEST: May 3, 2002

Upon the completion and execution of this Change Order or Supplemental Task Authorization by both parties the Consultant/Provider is authorized to and shall proceed with the following:

EXHIBIT "CO/STA-A: SCOPE OF PROFESSIONAL SERVICE: DATED: May 3, 2002

EXHIBIT "CO/STA-B: COMPENSATION & METHOD OF PAYMENT: DATED: May 3, 2002

EXHIBIT "CO/STA-C: TIME AND SCHEDULE OF PERFORMANCE: DATED: May 3, 2002

EXHIBIT "CO/STA-D: CONSULTANT'S/PROVIDERS ASSOCIATED  
SUB-CONSULTANT(S)/SUB-CONTRACTORS: DATED: May 3, 2002

EXHIBIT "CO/STA-E: PROJECT GUIDELINES AND CRITERIA: DATED: May 3, 2002

It is understood and agreed that the acceptance of this modification by the CONSULTANT/PROVIDER constitutes an accord and satisfaction.

RECOMMENDED:

By: Lindsey Sampson 5/29/02  
Date  
Department Director

By: [Signature] 5/21/02  
Date  
Contracts Mgmt

APPROVED:

By: \_\_\_\_\_  
\*County Attorney's Office Date

\*County Attorney signature needed for **over** Board level expenditures only.

ACCEPTED:

By: [Signature]

Consultant/Provider  
DAVID S. CERRATO  
VICE PRESIDENT  
Date Accepted: 5/14/02



COUNTY APPROVAL:

By: \_\_\_\_\_  
Department Director  
(Under \$25,000)  
Date Approved: \_\_\_\_\_

By: \_\_\_\_\_  
County Manager (Between  
\$25,000 and under \$50,000)  
Date Approved: \_\_\_\_\_

By: \_\_\_\_\_  
Chairman  
Board of County Commissioners  
Date Approved: \_\_\_\_\_

CHANGE ORDER AGREEMENT No. 1

or

SUPPLEMENTAL TASK AUTHORIZATION No. \_\_\_\_\_

EXHIBIT "CO/STA-A"

Date: May 3, 2002

SCOPE OF PROFESSIONAL SERVICES

for General Engineering Services for the Project known as Materials Recycling Facility Relocation & Modernization

(Enter Project Name from Page 1 of the  
Change Order or Supplemental Task Authorization)

SECTION 1.00 CHANGE(S) TO PROFESSIONAL SERVICES

The "Scope of Professional Services" as set forth in Exhibit "A" of the Professional Services Agreement, or Service Provider Agreement, referred to hereinbefore is hereby supplemented, changed or authorized, so that the CONSULTANT or SERVICE PROVIDER, shall provide and perform the following professional services, tasks, or work as a supplement to, change to, or authorized to, the scope of services previously agreed to and authorized:

See Attachment 1 to Exhibit "CO/STA-A".

\*Attach additional pages, if needed.

## Attachment 1 to Exhibit A

### Lee County Solid Waste Division Transfer Station

#### Scope of Work

##### 1.0 Basic Services

Malcolm Pirnie, Inc. (the "Consultant") will perform Basic Services consisting of the five phases described in Paragraphs 2.1 through 2.5 and include normal environmental, structural, civil, mechanical, and electrical engineering services for the permitting, design, bidding assistance, periodic construction inspections and startup of a Solid Waste Transfer Facility (the "Project") located at or adjacent to the existing Lee County Solid Waste Management Facility on Buckingham Road. The Project will utilize the existing scale house, internal roadways and stormwater management system as appropriate. Design and contract documents will be in accordance with all appropriate codes and regulations.

The Project will be designed to:

- Receive Municipal Solid Waste (msw) from residential and commercial collection vehicles,
- Provide ample area on the tipping floor to temporarily store msw to avoid long unloading delays for the collection vehicles,
- Load transfer trailers with msw for transport to regional processing or disposal facilities, and
- Have a capacity of approximately 1,000 tons per day of msw on the basis of 12 hours per day.

In order to maximize input from the Lee County Solid Waste Department (the "County"), there will be a bi-weekly meeting of the project design team including the County, from the inception of the project until the contract documents are finalized for distribution. The Consultant or the County may call additional meetings or cancel scheduled meetings at any time.

##### 2.0 Scope of Work

The intent of this scope of work is to provide comprehensive services (except those provided directly by the County) to enable an experienced general contractor or construction manager to completely build the Project functioning as

intended by the County. The Basic Services for this Project have been separated into the five phases as described below:

## 2.1 Conceptual Design Alternatives and Preliminary Site Plan

2.1.1. The Consultant will review the existing site, facilities and future facility requirements to establish a preferred location for the Project. The review will include a physical survey of up to two potential locations, one on the existing site and the other adjacent to the existing site. The physical survey of the sites is intended to result in a reasonable determination of the location of any jurisdictional wetlands, or threatened or endangered species of flora or fauna occurring on either of the potential sites and to aid in the determination of the preferred site.

2.1.2. The Consultant will prepare a sketch of a conceptual layout for each of two sites, including a discussion on the potential differences and difficulties in the development of each site and the effort required to permit and develop each site. The Consultant will prepare preliminary cost estimates for the Project located at each site. The County will then select the preferred site for the Project.

## 2.2 Project Design, Specifications and Contract Documents

2.2.1 Following the County's selection of the Preferred site, the Consultant will prepare a brief Basis Of Design letter report establishing the size and layout of the Project.

2.2.1.1 The Consultant, with County Staff, will visit up to four existing transfer stations in the area to determine the most effective and appropriate transfer facilities and protocol.

2.2.1.2 The Consultant will present up to three alternative Project layouts and to the County Staff for final determination of the preferred design, including site work, building size, access roadway, utility requirements and stormwater management requirements for the Project.

2.2.2 The Consultant will prepare Plans and Specification, first in a DRAFT form for review by the County Staff, and then in FINAL form suitable for inclusion in a standard County bid package. Additionally, the Consultant will prepare appropriate bid forms and other documents suitable for requesting bid prices and total Project construction cost by a general contractor or evaluating and

negotiating a GMP with a construction manager, as directed by the County. The County will package the Consultant prepared documents with the County's standard forms and conditions, advertise, and select either a construction manager or a general contractor for the project.

- 2.2.2.1 The Consultant will use specialty sub-consultants for certain portions of the work as approved by the County. Sub-consultants will utilize base drawings prepared by the Consultant. The Consultant will be responsible for identifying and eliminating conflicts in design and on drawings prepared by the Consultant and sub-consultants.
- 2.2.2.2 The electrical sub-consultant will coordinate with the County Staff and Covanta to provide electrical service for the Project from the Waste to Energy Plant.
- 2.2.2.3 The following sub-consultants will be utilized for portions of the Project shown below:

*Surveying:*

Aim Engineering and Surveying, Inc.  
5300 Lee Blvd.  
Lehigh Acres, FL  
(239) 332 4569  
Fax:

*Structural/Building:*

TKW Consulting Engineers, Inc.  
12553 New Brittany Blvd., Bldg. 32  
Fort Myers, FL 33907  
(239) 278 1992  
Fax: 278 0922

*Mechanical, Electrical, Fire Protection, Plumbing:*

TLC Engineering, Inc.  
1400 Colonial Blvd., Suite 203  
Fort Myers, FL 33907  
(239) 275 4240  
Fax: 275 3511

*Site/Civil:*

Pitman, Hartenstein & Associates  
12701 World Plaza Lane, Bldg 80  
Fort Myers, FL 33907

(239) 936 6466  
Fax: 936 7153

*Soils & Geotechnical Investigation:*  
Ardaman & Associates, Inc.  
9970 Bavaria Road  
Fort Myers, FL  
(239) 768 6600  
Fax: 768 0409

## 2.3 Permitting

2.3.1 The Consultant will prepare and submit on behalf of the County, permit packages required prior to construction of the Project, including:

- Lee County Building Permit
- FDEP Construction and Operations Permits
- SFWMD Stormwater Management Permit
- Exemption from Lee County Development Standards Ordinance/Power Plant Siting Act

2.3.2 If the preferred site is located within the “power plant site boundary”, additional fees may be required to modify the Power Plant Site Certification. Zoning changes are not included in this scope of work.

## 2.4 Construction Oversight

2.4.1 The Consultant will prepare a detailed construction cost estimate for the construction of the Project.

2.4.2 The Consultant will assist the County negotiating the construction contract with a general contractor or a GMP based contract with a construction manager.

2.4.3 A County Project Manager will provide full time inspection and construction oversight during construction. The Consultant will make periodic field inspections and assist the County Project Manager during the construction. The Consultant will assist the County Project Manager with resolution of any issues that arise from time to time during construction. The Consultant will assist the County Project Manager with final inspections and preparation of final punch list preparation and resolution.

2.4.4 The Consultant will review and approve (or approve as noted or reject as noted) shop drawings for materials or equipment specified for such approval in the contract documents. The County Project Manager will transmit the shop drawings to the Consultant and will keep a record of each shop drawing submittal and approval.

2.5 Completion Certification and Start-up

2.5.1 Upon completion of construction, the Consultant will certify to the Florida Department of Environmental Protection the construction has been completed in general accordance with the construction documents.

2.5.2 The Consultant will assist with the startup of the facility by spending a total of two working days at the facility during initial operation.

2.5.3 The Consultant will provide a compact disk containing the latest version of all drawings and surveys used for the Project. The County Project Manager will be responsible for obtaining the final "AS BUILT" drawings from the general contractor or construction manager.



**Lee County Solid Waste Department  
Transfer Station Design Cost Summary**

MALCOLM PIRNIE			LABOR GRADES, HOURS, & COSTS									Total Hours
Task	Description	Employee (not required)	Officer	Associate	Proj. Mgr.	E/S - 4	E/S - 3	E/S - 2	AutoCad	Adm.		
		Billable?	E/S - C	E/S - A	E/S - 6	E/S - 4	E/S - 3	E/S - 2	T/A - 6	T/A - 4	T/A - 2	
050	Project Management	YES	24		60		80				40	204
100	Conceptual Design & Preliminary	YES	2	4	134		116		24		8	288
200	Design & Specifications	YES	6	10	130	120	200	120	120		16	722
300	Permitting	YES	4	8	32		88		40		8	180
400	Construction Oversight	YES	12	24	100		100				24	260
500	Completion & Startup	YES	8	16	32		24		8		4	92
600	Power Site Permit	YES	8	4	40		40		24		12	128
700	Task 7	NO										-
800	Task 8	NO										-
900	Task 9	NO										-
STP	Stop Task	NO										-
CNT	Contingency	NO										-
ADS	Additional Services	NO										-
CLO	Project Closeout	NO										-
<b>TOTAL LABOR HOURS</b>			<b>64</b>	<b>66</b>	<b>528</b>	<b>120</b>	<b>648</b>	<b>120</b>	<b>216</b>	<b>-</b>	<b>112</b>	<b>1,874</b>

Rate Schedule: <b>MULT</b>			BILLABLE RATES									Total Costs  BILLABLE \$
Task	Description	Billable?	\$ 200.00	\$ 170.00	\$ 140.00	\$ 128.00	\$ 107.00	\$ 95.00	\$ 118.00	\$ 88.00	\$ 65.00	
050	Project Management	YES	\$ 4,800	\$ -	\$ 8,400	\$ -	\$ 8,560	\$ -	\$ -	\$ -	\$ 2,600	\$ 24,360
100	Conceptual Design & Preliminary	YES	\$ 400	\$ 680	\$ 18,760	\$ -	\$ 12,412	\$ -	\$ 2,832	\$ -	\$ 520	\$ 35,604
200	Design & Specifications	YES	\$ 1,200	\$ 1,700	\$ 18,200	\$ 15,360	\$ 21,400	\$ 11,400	\$ 14,160	\$ -	\$ 1,040	\$ 84,460
300	Permitting	YES	\$ 800	\$ 1,360	\$ 4,480	\$ -	\$ 9,416	\$ -	\$ 4,720	\$ -	\$ 520	\$ 21,296
400	Construction Oversight	YES	\$ 2,400	\$ 4,080	\$ 14,000	\$ -	\$ 10,700	\$ -	\$ -	\$ -	\$ 1,560	\$ 32,740
500	Completion & Startup	YES	\$ 1,600	\$ 2,720	\$ 4,480	\$ -	\$ 2,568	\$ -	\$ 944	\$ -	\$ 260	\$ 12,572
600	Power Site Permit	YES	\$ 1,600	\$ 680	\$ 5,600	\$ -	\$ 4,280	\$ -	\$ 2,832	\$ -	\$ 780	\$ 15,772
700	Task 7	NO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
800	Task 8	NO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
900	Task 9	NO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
STP	Stop Task	NO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CNT	Contingency	NO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ADS	Additional Services	NO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
CLO	Project Closeout	NO	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL BILLABLE LABOR</b>			<b>\$ 12,800</b>	<b>\$ 11,220</b>	<b>\$ 73,920</b>	<b>\$ 15,360</b>	<b>\$ 69,336</b>	<b>\$ 11,400</b>	<b>\$ 25,488</b>	<b>\$ -</b>	<b>\$ 7,280</b>	<b>\$ 226,804</b>

SUBCONSULTANTS	
Description	Cost
Surveying	\$ 5,000
Structural and Building	\$ 24,000
Mechanical, Electrical, Fire Protection & Plumbing	\$ 35,200
Site/Civil	\$ 25,000
Soils Testing and Geotechnical Engineering	\$ 7,500
	\$ -
	\$ -
	\$ -
	\$ -
	\$ -
<b>TOTAL =</b>	<b>\$ 96,700</b>
<b>MARKUP % =</b>	<b>0%</b>
<b>MARKUP FEE =</b>	<b>\$ -</b>
<b>TOTAL OUTSIDE EXPENSE =</b>	<b>\$ 96,700</b>

CHANGE ORDER AGREEMENT No. 1  
or  
 SUPPLEMENTAL TASK AUTHORIZATION No.

EXHIBIT "CO/STA-B"

Date: May 3, 2002

COMPENSATION AND METHOD OF PAYMENT

for Materials Recycling Facility Relocation & Modernization

(Enter Project Name from Page 1 of the  
Change Order or Supplemental Task Authorization)

SECTION 1.00 CHANGE(S) IN COMPENSATION

The compensation the CONSULTANT, or SERVICE PROVIDER, shall be entitled to receive for providing and performing the supplemented, changed or authorized services, tasks, or work as set forth and enumerated in the Scope of Services set forth in this CHANGE ORDER OR SUPPLEMENTAL TASK AUTHORIZATION AGREEMENT, Exhibit "CO/STA-A", attached hereto shall be as follows:

NOTE: A Lump Sum (L.S.) or Not-to-Exceed (N.T.E.) amount of compensation to be paid the CONSULTANT should be established and set forth below for each task or sub-task described and authorized in Exhibit "S/COA-A". In accordance with Professional Services Agreement Article 5.03(2) "Method of Payment", tasks to be paid on a Work-in-Progress payment basis should be identified (WIPP).

Task Number	Task Title	Amount of Compensation	Indicate Basis of Compensation LS or NTE	If Applicable Indicate (W.I.P.P.)
050	Project Management	\$24,360	E.S.	WIPP
100	Conceptual Design & Preliminary Analysis	\$35,604	E.S.	WIPP
200	Design & Specifications	\$84,460	E.S.	WIPP
300	Permitting	\$21,296	E.S.	WIPP
400	Construction Oversight	\$32,740	E.S.	WIPP
500	Completion & Start-up	\$12,572	E.S.	WIPP
600	Powerplant Siting Permit Subconsultants	\$15,772	E.S.	WIPP
		\$96,700	E.S.	WIPP
<b>TOTAL</b>		<b>\$323,504</b>	<b>NTE</b>	

(Unless list is continued on next page)

CHANGE ORDER AGREEMENT No. 1  
or  
 SUPPLEMENTAL TASK AUTHORIZATION No. \_\_\_\_\_

**SECTION 2.00 SUMMARY OF CHANGE(S) IN COMPENSATION**

Pursuant to and in consideration of the change(s) in the Scope of Professional Services set forth in the CHANGE ORDER or AGREEMENT, Exhibit "CO/STA-A", the compensation the COUNTY has previously agreed to pay to the CONSULTANT, or SERVICE PROVIDER, as set forth in Exhibit "B" of the Professional Services Agreement, or Service Provider Agreement, shall be changed to be as follows:

Section/Task Number	Section/Task Name	Compensation In the Basic Agreement	Adjustment(s) by Previous CO or STA Nos. _____	Adjustment(s) Due to this CO or STA	Summary of Changed Compensation
MRF Project	All Tasks	\$728,680			\$728,680
<del>STA</del> -1	Transfer Station			\$323,504	\$1,052,184
<b>TOTAL</b>					<b>\$1,052,184</b>





CHANGE ORDER AGREEMENT No. 1  
or  
 SUPPLEMENTAL TASK AUTHORIZATION No. \_\_\_\_\_

EXHIBIT "CO/STA-D"

Date: May 3, 2002

CONSULTANT'S, OR SERVICE PROVIDER'S, ASSOCIATED SUB-CONSULTANT(S) AND  
SUBCONTRACTOR(S)

for Materials Recycling Facility Relocation and Modernization

(Enter Project Name from Page 1 of the  
Change Order or Supplemental Task Authorization Agreement)

CONSULTANT, or SERVICE PROVIDER, intends to engage the following sub-consultant(s) and/or  
sub-contractor(s) to assist the CONSULTANT, or SERVICE PROVIDER, in providing and performing the services,  
tasks, or work required under this CHANGE ORDER, or SUPPLEMENTAL TASK AUTHORIZATION  
AGREEMENT.

(If none, enter the word "none" in the space below.)

Service and/or Work to be Provided or Performed	Name and Address of Individual or Firm	Disadvantaged, Minority or Women Business Enterprise, (If Yes, Indicate Type)			Sub-Consultant Services are Exempted from Prime Consultant's Insurance Coverage	
		Yes	No	Type	Yes	No
Structural Engineering	TKW Consulting Engineers, Inc. 12553 New Brittany Blvd., Bldg. 32 Fort Myers, FL 33907	X		WBE	X	
Civil Engineering	Pitman, Hartenstein & Associates 12701 World Plaza Lane, Bldg. 80 Fort Myers, FL 33907		X		X	
Mechanical & Electrical Engineering	TLC Engineering, Inc. 1400 Colonial Blvd., Suite 203 Fort Myers, FL 33907-1069		X		X	
Surveying	AIM Engineering & Surveying, Inc. 5300 Lee Blvd. Lehigh Acres, FL 33971		X		X	
Soils & Geotechnical	Ardaman & Associates, Inc. 9970 Bavaria Rd. Fort Myers, FL 33913		X		X	

CHANGE ORDER AGREEMENT No. 1

or

SUPPLEMENTAL TASK AUTHORIZATION No. \_\_\_\_\_

EXHIBIT "CO/STA-E"

Date: May 3, 2002

PROJECT GUIDELINES AND CRITERIA

for Materials Recycling Facility Relocation and Modernization

(Enter Project Name from Page 1 of the  
Change Order or Supplemental Task Authorization Agreement)

As a supplement, or change, to the Project Guidelines and Criteria set forth in the Professional Services Agreement, or Service Provider Agreement, Exhibit "E", the COUNTY has established the following Guidelines, Criteria, Goals, Objectives, Constraints, Schedule, Budget, and/or Requirements which shall serve as a guide to the CONSULTANT, or SERVICE PROVIDER, in performing the professional services, tasks, or work to be provided pursuant to the professional services set forth hereinbefore in CHANGE ORDER or SUPPLEMENTAL TASK AUTHORIZATION AGREEMENT, Exhibit "CO/STA-A", attached hereto:

(If none, enter the word "None" in the space below.)

ITEM No. 1

NONE